

Bank Aisa Dost Jaisa

# Presentation to Analysts

Q4 FY 2016







**Disclaimer:** Certain statements contained in this presentation may be statements of future expectations and other forward-looking statements that are based on third party sources and involve known and unknown risks and uncertainties. Forward-looking statements contained in this presentation regarding past trends or activities should not be taken as a representation that such trends or activities will continue in the future. There is no obligation to update or revise any forwardlooking statements, whether as a result of new information, future events or otherwise. You should not place undue reliance on forward-looking statements, which speak only as of the date of this presentation. Please also refer to the statements of unconsolidated, consolidated and segmental result required by Indian regulations that has been filed with stock exchanges in India.



#### **IDBI Bank's Forte**

Strong
Brand Value

Significant player in domestic Debt Syndication

Leading provider of Long Term Finance

Growing Branch Network Diversified customer base



Ranks 37<sup>th</sup> amongst top 50 brands across country/sectors (Interbrand Rankings)



Completed 150
mandates till date
aggregating ₹2.70
lakh crore



Apex role in creating industrial & infrastructural base in the country



Branches -1846
ATMs -3310
Presence in 1377
locations

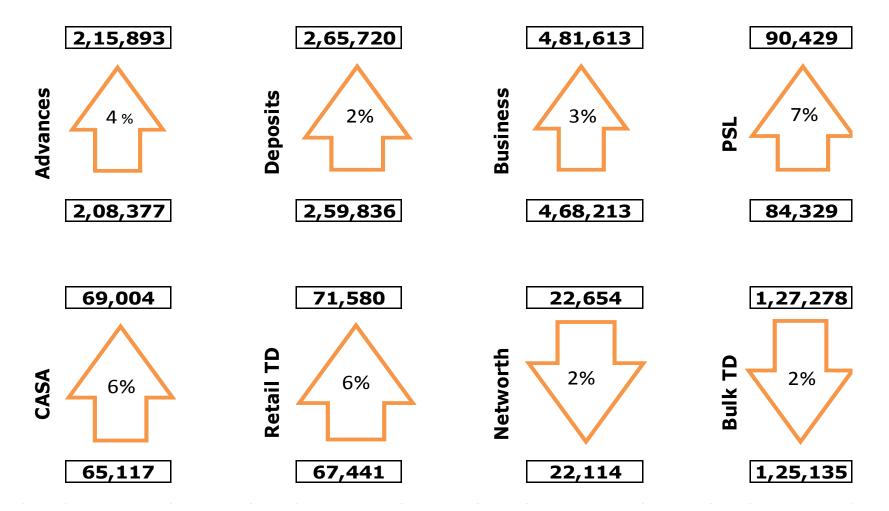


Corporate and
Retail customer base
of over 3000+ and
6.5 million+

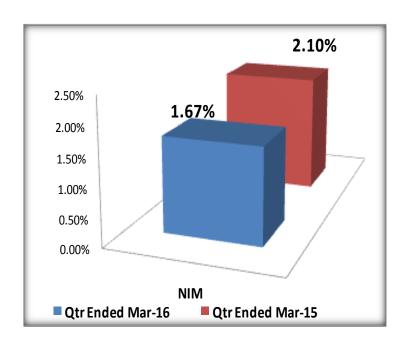
As per Brand Trust Report 2015, Bank ranked 5th in BFSI Category & 2nd in PSU Category only after SBI.

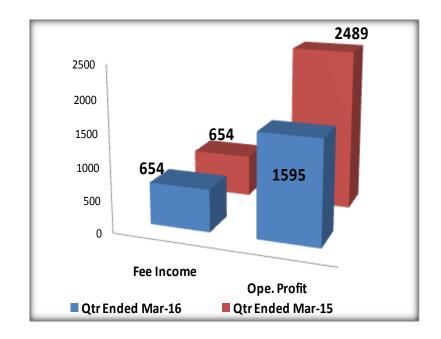


### Performance Highlights Q4 FY16 v/s Q4 FY15



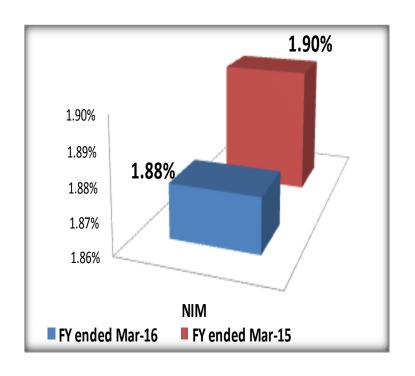
### Performance Highlights Q4 FY16 (Profitability)

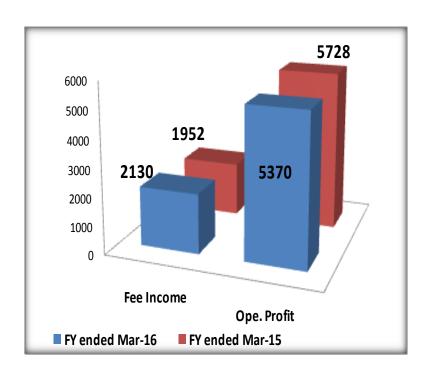






#### Performance Highlights FY ended 16 (Profitability)







# Profit & Loss - Snapshot

| Particulars                      | Q4 FY16 | Q4 FY15 | Growth % | FY 2016 | FY 2015      | Growth % |
|----------------------------------|---------|---------|----------|---------|--------------|----------|
| Interest Income                  | 6 928   | 7 412   | (7)      | 28 043  | 28 154       | 0        |
| Interest Expenses                | 5 501   | 5 752   | (4)      | 21 954  | 22 406       | (2)      |
| Net Interest Income              | 1 428   | 1 660   | -14      | 6 089   | <i>5 748</i> | 6        |
| Other Income                     | 1 346   | 1 970   | (32)     | 3 410   | 4 008        | -15      |
| Net Total Income                 | 2 774   | 3 631   | (24)     | 9 500   | 9 756        | -3       |
| Operating Expenses               | 1 178   | 1 141   | 3        | 4 130   | 4 027        | 3        |
| - Employee Cost                  | 461     | 565     | (18)     | 1 717   | 1 966        | (13)     |
| - Other Operating Cost           | 717     | 576     | 24       | 2 413   | 2 061        | 17       |
| Operating Profit                 | 1 595   | 2 489   | -36      | 5 370   | <i>5 728</i> | -6       |
| Provisions & Contingencies       | 3 331   | 1 943   | 71       | 9 035   | 4 855        | 86       |
| - NPAs and write offs            | 4 275   | 1 393   | 207      | 8 806   | 3 232        | 172      |
| - Restructured Assets            | (100)   | -175    | (43)     | (582)   | 364          | (260)    |
| - Others (Invt., Std Asset, etc) | 275     | 499     | -45      | 2 117   | 845          | 151      |
| - Tax                            | (1,119) | 225     | (597)    | (1,306) | 414          | (415)    |
| Profit After Tax                 | (1,736) | 546     | (418)    | (3,665) | 873          | (520)    |
|                                  |         |         |          |         |              |          |



# **Balance Sheet - Snapshot**

| As at                              | 31-Mar-16 | 31-Mar-15 |
|------------------------------------|-----------|-----------|
| LIABILITIES                        |           |           |
| Capital                            | 2 059     | 1 604     |
| Reserve & Surplus                  | 25 663    | 22 713    |
| Deposits                           | 2 65 720  | 2 59 836  |
| Borrowings                         | 69 574    | 61 832    |
| Other Liabilities & Provisions     | 11 357    | 10 158    |
| Total                              | 3 74 372  | 3 56 144  |
|                                    |           |           |
| ASSETS                             |           |           |
| Cash & Balance with RBI            | 13 823    | 13 153    |
| Bal. with banks & money at call    | 2 758     | 1 490     |
| Investments                        | 98 999    | 97 701    |
| Advances                           | 2 15 893  | 2 08 377  |
| Fixed Assets [incl. leased assets] | 7 447     | 3 060     |
| Other Assets                       | 35 451    | 32 363    |
| - of which RIDF & related          | 24 131    | 23 262    |
|                                    |           |           |
| Total                              | 3 74 372  | 3 56 144  |

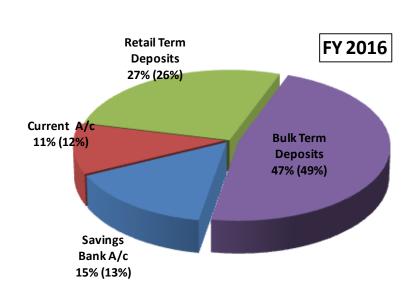


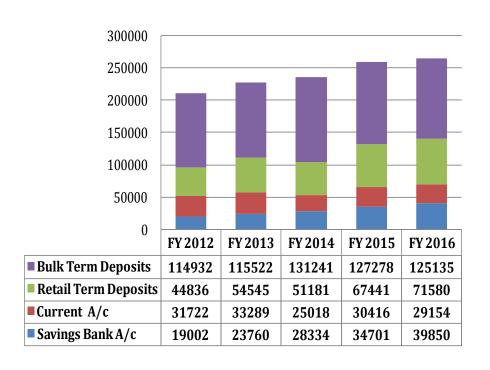
### Growing Deposit Base

₹ Crore

#### **Composition of Deposits**

#### **Movement of Deposits**





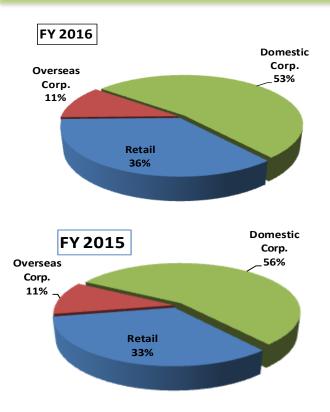
CASA at 25.97% in Q4 FY16 compared to 25.06% in Q4 FY15



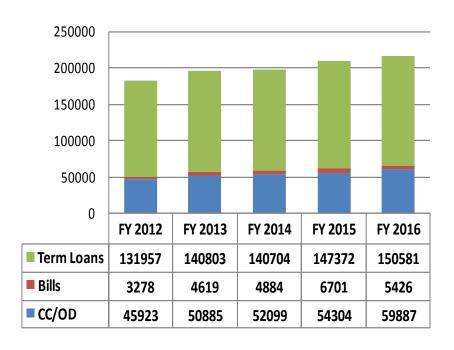
#### **Credit Base**

**₹** Crore

#### **Composition of Advances**



#### **Movement of Advances**



#### Diversified credit portfolio – Increasing focus in Retail



#### **Industry-wise Advances**

Outstanding % of Total **Outstanding** Particulars (Top 20 Industries) advances (Fund FB **NFB** Total based+Non fund based) 56 610 80 300 Infrastructure 23 690 25.81% 14 617 6 569 21 186 Basic Metal and Metal Products 6.81% 27 220 27 227 8.75% Housing Loans (Incl priority sector housing) 17 572 348 17 920 5.76% **NBFCs** 18 609 7 753 10 856 5.98% All Engineering 18 548 Agriculture & Allied Activities 18 383 164 5.96% Other Services 8 403 3 395 11 798 3.79% 9 5 2 6 3 9 3 1 13 457 4.32% Chemicals and Chemical Products (Dyes, Paints, etc.) 11 195 3 409 4.69% Trade 14 603 Mining and Quarrying 9 529 2 151 11 680 3.75% **Food Processing** 7 030 1 677 8 707 2.80% 2 620 5 580 8 200 2.64% Construction 5 277 Vehicles, Vehicle Parts and Transport Equipments 1 987 7 263 2.33% 5 383 1 303 6 686 2.15% Textiles 5 284 281 5 565 1.79% **Cement and Cement Products** 4 563 4 563 Other Retail Loans 1.47% Rubber, Plastic and their Products 2 840 336 3 176 1.02% 2 185 1 238 3 422 Gems and Jewellery 1.10% 2 620 290 2 910 0.94% Commercial Real Estate 0.87% 275 2 721 **Transport Operators** 2 446 67 486 Total 2 21 054 2 88 540 92.73%

**₹ Crore** 

Diversified credit portfolio



# Composition of Borrowings

#### **₹ Crore**

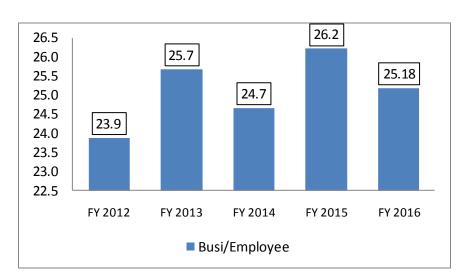
|                                 | Mar-16 | Mar-15 |
|---------------------------------|--------|--------|
| <u>Domestic</u>                 | 45588  | 38625  |
| - Capital instruments           | 18965  | 17704  |
| -Other borrowings               | 20254  | 12343  |
| -Long term infrastructure bonds | 6369   | 8579   |
|                                 |        |        |
| Overseas                        | 23986  | 23207  |
| - Capital instruments           | 0      | 0      |
| -Other borrowings               | 23986  | 23207  |
|                                 |        |        |
| Total borrowings                | 69574  | 61832  |

Capital instruments constitute 42% of Domestic borrowings in Mar16.

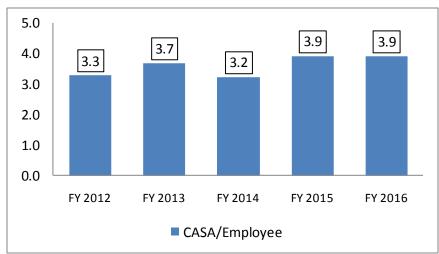
### **Productivity**

**₹** Crore

#### **Business per employee**



#### **CASA** per Employee



Note: Excluding outsourced employees

Reflection of Bank's strategy of Rebalancing, yielding results



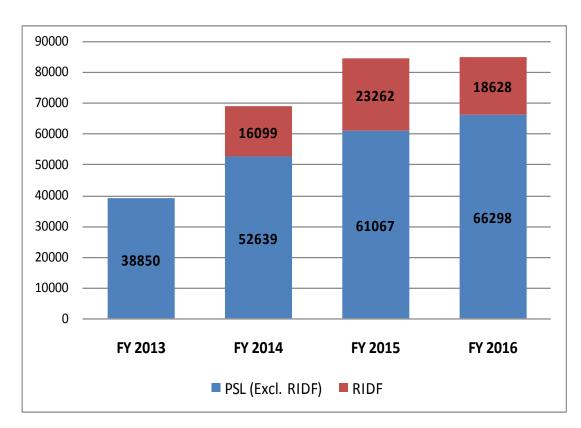
### Robust growth in PSL book

**₹** Crore

40.7% of ANBC in FY 2016



39.7% of ANBC in FY 2015



#### Relentless focus for increasing PSL Book towards complying regulatory limits

@The actual PSL as on March 31, 2015 stood at Rs. 78,830 Cr, as per erstwhile PSL guidelines. However for the purpose of comparison with Q4 FY2016, the same has been taken as per new PSL guidelines.



### **Investments**

| Particulars                   | FY 2016 |        |       |        |  |  |
|-------------------------------|---------|--------|-------|--------|--|--|
| Particulars                   | HTM     | AFS    | HFT   | Total  |  |  |
| Government securities         | 58 191  | 21 728 | 2 721 | 82 639 |  |  |
| SASF Securities               | 4 486   | -      | 1     | 4 486  |  |  |
| Shares (Equity)               | -       | 2 344  |       | 2 344  |  |  |
| Shares (Preference)           | -       | 307    | 1     | 307    |  |  |
| Debentures/ Bonds             | -       | 3 117  | -     | 3 117  |  |  |
| Subsidiaries / Joint Ventures | 702     | -      | -     | 702    |  |  |
| Security Receipts             | -       | 488    | -     | 488    |  |  |
| Others (CPs/CDs/MF/VCF,etc)   | 60      | 4 857  |       | 4 917  |  |  |
| Total Investments             | 63 439  | 32 840 | 2 721 | 98 999 |  |  |



### **Major Strategic Stakes**





















(T) IDBI mutual





Pivotal role in developing Institutions and financial architecture of the country



### Maturity Profile as on Mar-16

**₹** Crore

| Maturity Profile     | Advances | Borrowings | Deposits |
|----------------------|----------|------------|----------|
| Upto 6 months        | 25,704   | 6,303      | 72,051   |
| > 6 months to 1 year | 15,847   | 13,386     | 67,156   |
| > 1 year to 3 years  | 82,765   | 12,899     | 87,088   |
| > 3 years to 5 years | 35,668   | 10,660     | 14,744   |
| > 5 years            | 55,909   | 26,326     | 24,681   |
| Total                | 215893   | 69574      | 265720   |

Rate Sensitive Liabilities (RSL) maturing faster than Rate Sensitive Assets (RSA), good to have in falling rates scenario.



#### Other Income

#### **₹** Crore

| Particulars                    | Quarter Ended |        |                 | FY Ended |        |                 |
|--------------------------------|---------------|--------|-----------------|----------|--------|-----------------|
| Particulars                    | Mar-16        | Mar-15 | <b>Growth %</b> | Mar-16   | Mar-15 | <b>Growth %</b> |
| Commission, Excg & Brkg        | 652           | 649    | 0               | 2 117    | 1 935  | 9               |
| Profit on sale of Investments  | 495           | 1 240  | (60)            | 829      | 1 636  | (49)            |
| Profit/(Loss) on revaluation   |               |        |                 |          |        |                 |
| of investment                  | 36            | (22)   | (266)           | (103)    | (50)   | 105             |
| Profit on sale of Fixed Assets | 0             | 0      | 0               | (0)      | 0      | (199)           |
| Profit on Forex/Derivatives    | 73            | 62     | 17              | 287      | 276    | 4               |
| Dividend from subsidiaries     | 10            |        | -               | 22       | 19     | 11              |
| Recovery from Written Off      |               |        |                 |          |        |                 |
| cases                          | 57            | 28     | 104             | 140      | 54     | 158             |
| Other Misc. Income             | 24            | 13     | 87              | 120      | 137    | (13)            |
| Total                          | 1 346         | 1 970  | (32)            | 3 410    | 4 008  | (15)            |
|                                |               |        |                 |          |        |                 |
| Fee Based Income               | 654           | 654    | 0               | 2130     | 1952   | 9               |

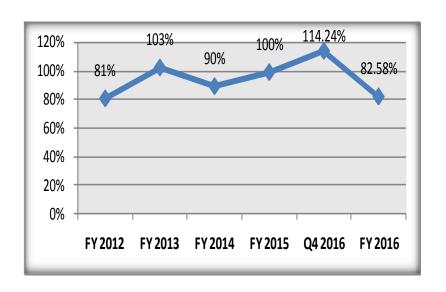
#### Robust & Efficient Operations Management

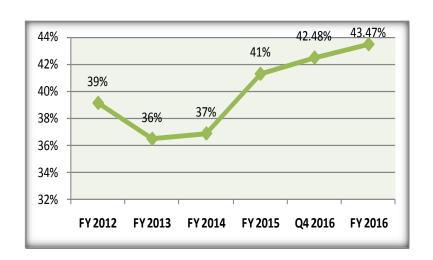


### Overhead Efficiency

#### **Overhead Efficiency**

#### Cost to Income



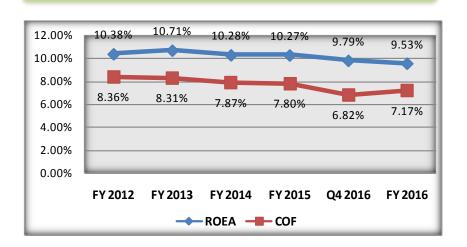


Overhead Efficiency and Cost to Income ratio one of the best in Banking Industry



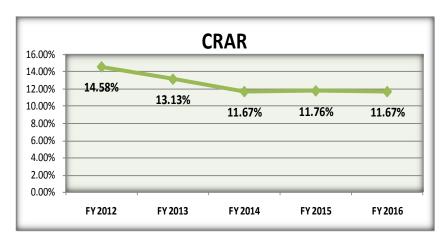
### **Movement in Key Ratios**

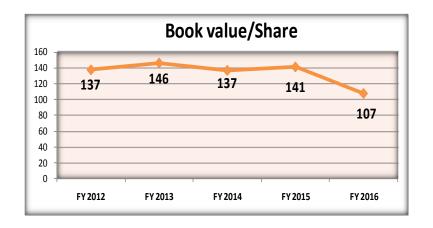
#### **ROEA Vs COF**



#### NIM







\*CRAR Figures for FY 2012 & FY 2013 are as per Basel II

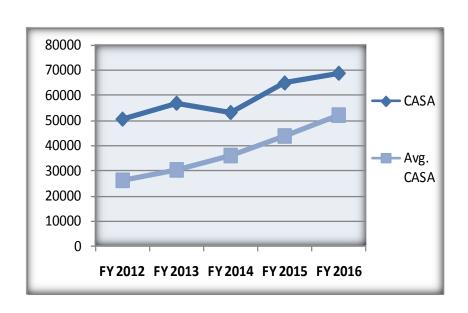


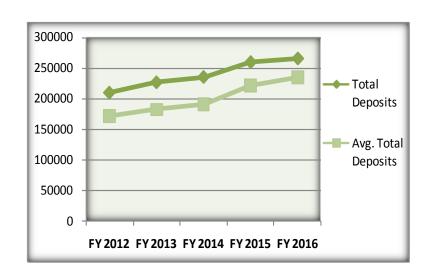
### Movement in Key Ratios

₹ Crore

**Growth in Average CASA** 

**Growth in Average Deposits** 





Healthy growth recorded in Average CASA and Average Deposits



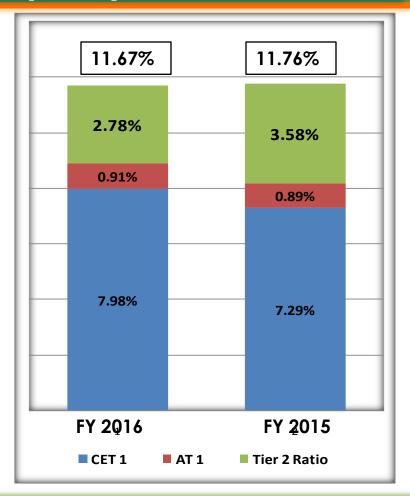
### Capital Adequacy

**₹** Crore

|                      |         | ( 0.0.0 |
|----------------------|---------|---------|
| Particulars          | FY 2016 | FY 2015 |
| CET 1 (Rs.)          | 23558   | 20810   |
| AT 1 (Rs.)           | 2696    | 2531    |
| Tier 2 Capital (Rs.) | 8212    | 10235   |
| Total Capital (Rs.)  | 34466   | 33577   |
| RWA (Rs.)            | 295277  | 285542  |
| CET 1                | 7.98%   | 7.29%   |
| AT 1                 | 0.91%   | 0.89%   |
| Tier 1 Ratio         | 8.89%   | 8.18%   |
| Tier 2 Ratio         | 2.78%   | 3.58%   |
| CRAR                 | 11.67%  | 11.76%  |

Tier 1 at 8.89 % as at FY 16 increased by 71 Basis Points compared to FY 2015

Infusion of equity by LIC to the extent of Rs.848 Cr



#### Basel III Compliant



### **NPA Movement**

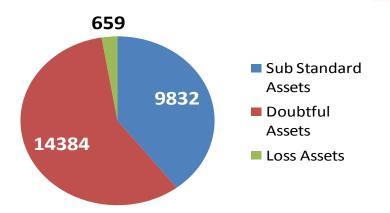
₹ Crore

| Particulars                                | For the Quarter<br>Mar 16 | For FY Mar 16 |
|--|---------------------------|---------------|
| <b>Opening Balance</b>                     | 19615                     | 12685         |
| Add:                                       |                           |               |
| -Fresh Slippages*                          | 10260                     | 19087         |
| Of Which Restructured A/cs are             | 5244                      | 7149          |
| Less:                                      |                           |               |
| -Recovery                                  | 515                       | 874           |
| -Upgradation                               | 236                       | 563           |
| -Write-off                                 | 4250                      | 5459          |
| <b>Closing Balance</b>                     | 24875                     | 24875         |
| Gross NPA %                                | 10.98%                    | 10.98%        |
| Net NPA %                                  | 6.78%                     | 6.78%         |
| Prov. Coverage Ratio as per RBI Guidelines | 57.24%                    | 57.24%        |
| * Including Ageing                         |                           |               |

PCR has been highest amongst peers



### **NPA Classification**



| <b>Particulars</b>  | Gross NPA |
|---------------------|-----------|
| Sub Standard Assets | 9832      |
| Doubtful Assets     | 14384     |
| Loss Assets         | 659       |
| Total               | 24875     |

| Category                                | Oustanding<br>Advances (A) | Gross NPA<br>(B) | GNPA % of<br>Total O/S |
|---|----------------------------|------------------|------------------------|
| Agri and Allied Activities              | 19859                      | 1510             | 0.67%                  |
| Industry (Micro, Small, Medium & Large) | 111574                     | 19193            | 8.47%                  |
| -of which Infrastructure                | 46846                      | 8114             | 3.58%                  |
| Services                                | 29532                      | 1768             | 0.78%                  |
| Personal Loans                          | 34548                      | 436              | 0.19%                  |
| Others                                  | 30965                      | 1968             | 0.87%                  |
| Total                                   | 226477                     | 24875            | 10.98%                 |

#### Summary of Restructured Advances as on March 31, 2016

| Particulars                                     | PA    | NPA   | Total |
|---|-------|-------|-------|
| Gross   | 18185 | 11139 | 29325 |
| Less: FITL Provision                            | 959   | 489   | 1448  |
| Net of FITL Provision                           | 17226 | 10651 | 27877 |
| Less: Cases considered for Provisioning @ 0.40% | 3372  | 0     | 3372  |
| Total   | 13854 | 10651 | 24505 |

#### Industry-wise Restructured Advances as on March 31, 2016

| Industry Type                      | Net<br>Outstanding | % of Total Outstanding advances (%) | Industry Type                      | Net<br>Outstanding | % of Total Outstanding advances (%) |
|------------------------------------|--------------------|-------------------------------------|------------------------------------|--------------------|-------------------------------------|
|                                    |                    |                                     | Petroleum (non/infra), Coal        |                    |                                     |
|                                    |                    |                                     | Products (non/mining) and Nuclear  |                    |                                     |
| Agriculture & Allied Activities    | 307                | 0.14                                | Fuels                              | 24                 | 0.01                                |
|                                    |                    |                                     | Chemicals and Chemical Products    |                    |                                     |
| Other Services                     | 80                 | 0.04                                | (Dyes, Paints, etc.)               | 606                | 0.27                                |
| Computer Software                  | 98                 | 0.04                                | Rubber, Plastic and their Products | 1 753              | 0.77                                |
| Tourism, Hotel and Resturants      | 9                  | 0.00                                | Glass & Glassware                  | 53                 | 0.02                                |
| Shipping                           | 1 049              | 0.46                                | Cement and Cement Products         | 257                | 0.11                                |
| Trade                              | 48                 | 0.02                                | Basic Metal and Metal Products     | 1 510              | 0.67                                |
| Aviation                           | 0                  | 0.00                                | All Engineering                    | 1 091              | 0.48                                |
|                                    |                    |                                     | Vehicles, Vehicle Parts and        |                    |                                     |
| Education Loans                    | 42                 | 0.02                                | Transport Equipments               | 1 583              | 0.70                                |
| Mining and Quarrying               | 203                | 0.09                                | Gems and Jewellery                 | 415                | 0.18                                |
| Food Processing                    | 679                | 0.30                                | Construction                       | 337                | 0.15                                |
| Beverages (excluding Tea & Coffee) | 1                  | 0.00                                | Residuary                          | 2                  | 0.00                                |
| Textiles                           | 466                | 0.21                                | Infrastructure                     | 13 773             | 6.08                                |
| Leather and Leather products       | 2                  | 0.00                                | Other Industries                   | 66                 | 0.03                                |
| Paper and Paper Products           | 50                 | 0.02                                | Grand Total                        | 24 505             | 10.82%                              |

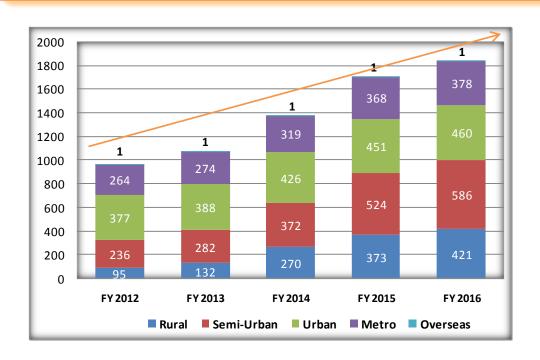


# **Provisions & Contingencies**

| Particulars                       | Quarter Ended |        | FY ended |        |
|-----------------------------------|---------------|--------|----------|--------|
|                                   | Mar-16        | Mar-15 | Mar-16   | Mar-15 |
| Depreciation on Investment        | 257           | 156    | 386      | 248    |
| Provision for NPAs                | 186           | 534    | 3 507    | 1 623  |
| Provision towards standard assets | 10            | 326    | 1 650    | 499    |
| Provision for Restructured Assets | (100)         | /175\  | /E02\    | 264    |
| (including FITL)                  | (100)         | (175)  | (582)    | 364    |
| Income Tax                        | (1119)        | 225    | (1306)   | 414    |
| Bad Debts Writen off              | 4 089         | 860    | 5 298    | 1 609  |
| Other Provisions                  | 8             | 17     | 82       | 98     |
| Total                             | 3 331         | 1 943  | 9 035    | 4 855  |



### Fast Growing Distribution Network





- 1846 Branches
- ❖ 3310 ATMs
- 12 Currency Chest
- 6 Regional Processing Units

- 17 Central Clearing Unit
- 75 Retail Assets Centers
- 30 e-Lounges

Robust branch expansion over the years specially in rural and semi-urban locations



### Awards & Accolades

- ❖IDBI Bank received the **ASSOCHAM Award 2015** for **Financial Inclusion** under Large Bank class and Government schemes category.
- ❖ IDBI Bank launched India's first of its kind "Government Securities (G-Sec) Investment Facility through ATM for Retail Investors".
- ❖IDBI Bank received the **Lions CSR Precious Award 2016** from Lions Clubs International Foundation for IDBI Bank's exemplary work in the field of social service.
- ❖IDBI Bank was conferred "NetApp Innovation Awards 2016" under Enterprise Mobility Category for "Abhay Card App".
- ❖IDBI Bank won Banking Frontier's "FINNOVITTI AWARD 2016" for BCBF APPLICATION
- ❖IDBI Bank won IBA's prestigious Banking Technology Awards under four categories

### **Strategies & Way Forward**

